Canadian Mental Health Association Shuswap / Revelstoke Branch Client Information Package For the Year Ended March 31, 2020

### **Contact Information**

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### Canadian Mental Health Association Shuswap / Revelstoke Branch Non-Consolidated Financial Statements For the Year Ended March 31, 2020

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Independent Auditor's Report

To the Members of Canadian Mental Health Association Shuswap / Revelstoke Branch

Report on the Audit of the Non-Consolidated Financial Statements

Opinion

We have audited the Non-Consolidated Financial Statements of Canadian Mental Health Association Shuswap / Revelstoke Branch (Association), which comprise the Non-Consolidated Statement of financial position as at March 31, 2020, and the Non-Consolidated Statements of changes in net assets, operations, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the Non-Consolidated Financial Statements present fairly, in all material respects, the financial position of the Canadian Mental Health Association as at March 31, 2020 and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for non-for-profit organizations.

#### Basis for Qualified Opinion

In common with many non-profit organizations, Canadian Mental Health Association derives revenue from private cash donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of Canadian Mental Health Association. Therefore, we were unable to determine whether any adjustments might be necessary to donation revenues, excess of revenues over expenses and cash flows from operations for the years ended March 31, 2020 and 2019, current assets as at March 31, 2020 and 2019, and net assets as at April 1 and March 31 for both the 2020 and 2019 years. Our audit opinion on the Non-Consolidated Financial Statements for the year ended March 31, 2019 was modified accordingly because of the possible effects of this limitation in scope.

#### Other Matters

We draw attention to the fact that the supplementary information included in Schedule 1 to 5 does not form part of the Non-Consolidated Financial Statements. We have not audited or reviewed this supplementary information and, accordingly, we do not express an opinion, a review conclusion or any form of assurance on this supplementary information.



Responsibilities of Management and Those Charged with Governance for the Non-Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these Non-Consolidated Financial Statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of Non-Consolidated Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Non-Consolidated Financial Statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Non-Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the Non-Consolidated Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Non-Consolidated Financial Statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Non-Consolidated Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Non-Consolidated Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Non-Consolidated Financial Statements, including the disclosures, and whether the Non-Consolidated Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

As required by the Society Act of British Columbia, we report that, in our opinion, the accounting principles in Canadian accounting standards for not-for-profit organizations have been applied on a basis consistent with that of the preceding year.

BDO Canada LLP

**Chartered Professional Accountants** 

Salmon Arm, British Columbia June 22, 2020

## Canadian Mental Health Association Shuswap / Revelstoke Branch Non-Consolidated Statement of Financial Position

March 31	2020	2019
Assets		
Current Cash (Note 2) Accounts receivable (Note 3) Prepaid expenses Due from related party (Note 7) Short-term investments (Note 4)	\$ 302,969 944,357 8,009 725 30,632	\$ 253,185 4,220 23,470 3,263 51,248
	1,286,692	335,386
Long-term investments (Note 4) Capital assets (Note 5)	164,659 10,789,423	139,014 1,329,802
	\$12,240,774	\$ 1,804,202
Liabilities and Net Assets		
<b>Current</b> Accounts payable and accrued liabilities (Note 6) Deferred contributions (Note 8) Prepaid rent Convertible construction loan (Note 9) Current portion of deferred capital contributions (Note 10) Current portion of long-term debt (Note 11)	\$ 1,760,747 23,750 11,557 2,218,080 5,073 98,100	\$ 171,846 10,634 16,448 - 5,284 715,523
Deferred capital contributions (Note 10) Long-term debt (Note 11)	4,117,307 6,821,735 530,313 11,469,355	919,735 126,808 - 1,046,543
Net Assets Invested in capital assets Internally restricted for future expenditures Restricted for Foxridge expenditures Unrestricted	1,116,122 195,291 801 (540,795)	482,187 190,262 16,873 68,337
	771,419 \$12,240,774	757,659 \$ 1,804,202

Approved on behalf of the Board:

ameno

Director

Director

The accompanying notes are an integral part of these financial statements.

## Canadian Mental Health Association Shuswap / Revelstoke Branch Non-Consolidated Statement of Changes in Net Assets (Deficiency)

For the year ended M	March 31				2020	2019
	Invested in Capital Assets	Internally Restricted for Future Expenditures	Restricted for Foxridge Expenditures	Unrestricted	Total	Total
Balance, beginning of year	\$ 482,187	\$ 190,262	\$ 16,873	\$ 68,337 \$	\$ 757,659 \$	653,370
Excess (deficiency) of revenue over expenditu for the year	ires (44,023)	-	(17,884)	73,855	11,948	109,154
Investment in capital assets	9,503,644	-	-	(9,503,644)	-	-
Change in debt	(2,130,970)	-	-	2,130,970	-	-
Net deferred capital contributions	(6,694,716)	-	-	6,694,716	-	-
Transfer to (from) unrestricted fund	-	5,029	-	(5,029)	-	-
Subsidy adjustment (Note 16)		-	1,812	-	1,812	232
Balance, end of year	\$ 1,116,122	\$ 195,291	\$ 801	\$ (540,795) \$	\$ 771,419 \$	762,756

# Canadian Mental Health Association Shuswap / Revelstoke Branch Non-Consolidated Statement of Operations

For the year ended March 31		2020		2019
Revenue				
Interior Health Authority	\$	697,492	\$	666,058
Rent	Ŧ	285,042	Ŧ	286,656
Property management (Note 7)		259,609		246,814
Thrift Shoppe		151,171		155,956
Other		56,285		40,055
Donations		46,212		31,548
Grants		23,188		11,013
BC Housing subsidy		17,256		12,792
Interest income		6,738		5,795
BC Ministry of Health - Gatekeeper		-		78,683
				1 525 270
		1,542,993		1,535,370
Expenditures				
Advertising		2,267		4,801
Board expenses		4,819		5,426
Insurance		16,223		14,788
Interest on long-term debt		25,462		28,234
Licenses, dues and fees		6,786		6,835
Office		22,958		24,971
Professional fees		39,918		12,169
Program costs		116,254		124,506
Repairs and maintenance		31,003		41,269
Staff development		12,870		7,031
Strata fees		53,258		53,258
Travel and Vehicle		8,604		15,176
Utilities		71,506		67,371
Wages and benefits		1,075,094		979,108
		1,487,022		1,384,943
Excess of revenue over expenditures from operations		55,971		150,427
Amortization		(44,023)		(46,370)
Excess of revenue over expenditures for the year	\$	11,948	\$	109,154

# Canadian Mental Health Association Shuswap / Revelstoke Branch Non-Consolidated Statement of Cash Flows

For the year ended March 31		2020	2019
Cash flows from operating activities Cash received from Interior Health Authority Cash received from tenants Cash received from services Cash received from donations Cash received from BC Housing Cash paid for operations Interest received Interest paid	\$	697,492 280,151 427,255 46,212 58,640 (1,472,242) 6,738 (25,462)	\$ 665,025 287,740 695,567 31,548 13,024 (1,501,666) 5,795 (28,234)
		18,784	168,799
Cash flows from investing activities Purchase of capital assets Change in amount due to related party Acquisition of investments	_	(6,859,807) 2,538 (5,029)	(3,039) 13,455 (4,694)
		(6,862,298)	5,722
Cash flows from financing activity Loans from BC housing Long-term debt principal repayments		6,980,408 (87,110)	- (80,331)
		6,893,298	(80,331)
Increase in cash during the year		49,784	94,190
Cash, beginning of year		253,185	158,995
Cash, end of year	\$	302,969	\$ 253,185
Cash is represented by: Cash - restricted Cash - unrestricted	\$	801 302,168	\$ 16,873 236,312
	\$	302,969	\$ 253,185

March 31, 2020

- 1. Nature of Operations and Summary of Significant Accounting Policies
  - Nature of BusinessThe Canadian Mental Health Association Shuswap / Revelstoke Branch<br/>(Association) is a not-for-profit organization incorporated under the<br/>Society Act of British Columbia. The Association is a registered charity<br/>under the Income Tax Act and operates several programs to support<br/>people with mental health issues in the Shuswap / Revelstoke areas.
  - Basis of Accounting The Association has prepared its Non-Consolidated Financial Statements in accordance with Canadian accounting standards for not-for-profit organizations.
  - Revenue Recognition The Association follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is assured.

Deferred capital contributions for capital asset acquisitions are amortized to revenue on the same basis as the related capital asset.

Rent and Thrift Shoppe revenue is recognized when the price is fixed or determinable, collectibility is reasonably assured and the service or good has been provided to the tenant or customer.

Capital Assets Capital assets have been recorded at cost. If events or circumstances indicate that the carrying value of the capital assets may be impaired, a recoverability analysis is performed based upon estimated undiscounted cash flows to be generated from the capital assets. If the analysis indicates that the carrying value is not recoverable from future cash flows, the capital assets are written down to estimated fair value and an impairment loss is recognized. Cost includes all amounts related to the acquisition and improvements of the capital assets including replacement of equipment. All costs associated with upgrading the existing capital assets, other than ordinary repairs and maintenance, are capitalized and amortized over their expected useful lives. Amortization based on the estimated useful life of the assets is provided on the diminishing balance basis as follows:

Buildings	4%
Computers	30%
Equipment, furnishings and signage	20%
Vehicles	30%

Continued ...

#### March 31, 2020

- 1. Nature of Operations and Summary of Significant Accounting Policies continued
  - Capital Assets continued Assets which were purchased in order to provide certain programs according to contracts, have not been capitalized but have been shown as an expenditure in the year of acquisition. Assets are amortized at one half the above rates in the year of acquisition.
  - Inventory The Association does not record the inventory of its donated clothing and household goods as there is minimal or no cost to the Association for these items.
  - Financial Instruments Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, equities traded in an active market and derivatives are reported at fair value, with any unrealized gains and losses reported in operations, other than financial instruments related to endowment funds. In addition, all bonds and guaranteed investment certificates have been designated to be in the fair value category, with gains and losses reported at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items remeasured at fair value at each Non-Consolidated Statement of financial position date and charged to the financial instrument for those measured at amortized cost.
  - Use of Estimates The preparation of Non-Consolidated Financial Statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the Non-Consolidated Financial Statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. Significant estimates in these Non-Consolidated Financial Statements include the valuation of accounts receivable, completeness of accounts payable and accrued liabilities and amortization of capital assets.

#### March 31, 2020

#### 2. Cash

- a) The Association's bank accounts are held by one financial institution. The bank accounts earn interest from 0% to 0.40% (2019 0% to 0.80%).
- b) The Association has available an operating line of credit in the amount of \$ 10,000 (2019 \$ 10,000) bearing interest at prime (2019 prime). As of March 31, 2020, the Association had undrawn capacity, under this facility, of \$ 10,000 (2019 \$ 10,000).

The bank's prime rate as at March 31, 2020 was 2.45% (2019 - 3.95%).

3. Accounts Receivable

Included in accounts receivable are amounts receivable from British Columbia Housing Management Corporation related to the new development (Note 5) for work-in-progress of \$858,474.

#### 4. Investments

- a) The Association's investments consist of internally restricted funds to be used for specific purposes as outlined by the Board.
- b) The investments include various GIC's and earn interest from 2.27% to 3.28% (2019 2.19% to 3.28%) and have maturity dates ranging from January 2021 to February 2025.

#### 5. Capital Assets

	2020 2019				2019	
	Cost	Accumulated Amortization		Cost		Accumulated
Land Buildings Computers Equipment, furnishings and	\$ 1,521,694 10,004,883 44,787	\$- 752,508 44,042	\$	309,484 1,713,448 44,787	\$	- 712,468 43,723
signage Vehicles	128,295 34,429	113,756 34,359		128,295 34,429		110,120 34,330
	\$11,734,088	\$ 944,665	\$	2,230,443	\$	900,641
Net book value		\$10,789,423			\$	1,329,802

Included in Buildings are the Larch Place, Birch Place, and Cedar Place of \$8,291,435 which are not being amortized as they are still in construction and not available for use.

#### 6. Accounts Payable and Accrued Liabilities

Included in accounts payable and accrued liabilities are government remittances payable of \$ 25,101 (2019 - \$ 37,307).

#### 7. Related Party Transactions

The Association has entered in to an agreement to provide property management services to Shuswap Independent Living Association ("SILA"), an entity under common control. Property management revenue represents reimbursements of payroll expenses incurred by the Association for performing the property management function as well as reimbursements for administration costs. The total revenue received of \$ 259,609 (2019 - \$ 246,814) was reported as property management revenue in the year. At year-end there was \$ 725 (2019 - \$ 3,263) receivable from SILA and this amount is due on demand. The agreement does not have an expiry date and is subject to changes as agreed upon by the Association and the Shuswap Independent Living Association.

#### 8. Deferred Revenue

Deferred revenue represents contributions received for future expenditures. Changes in deferred revenue are as follows:

	 2020	2019
Beginning balance Less: amounts recognized as revenue in the year Add: Restricted amount received for subsequent periods	\$ 10,634 (10,634) 23,750	\$ 10,634 - -
Ending balance	\$ 23,750	\$ 10,634

Included in deferred revenue are \$18,750 from SPARC BC and \$5,000 from the Rotary Club, both restricted towards future expenditures.

#### March 31, 2020

#### 9. Convertible Construction Loan

During the year, the Association entered into a loan commitment agreement to obtain a maximum demand non-revolving construction loan of up to \$ 27,010,784 from BC Housing Management Commission (BCHMC). The construction loan is advanced as costs are incurred on the construction of 105 affordable and supporting housing units. These consist of three buildings, referred to as Larch Place, Birch Place, and Cedar Place. As at March 31, 2020, the Association drew \$ 2,218,080 of the demand loan. The interest is accrued monthly on the balance outstanding at a variable rate calculated as the weighted average of the interest charged by the Ministry of Finance of the Government of British Columbia to BCHMC plus administration spread of up to 0.5625% and, in any event, not more than the Royal Bank of Canada prime rate plus 1.00%. The interest rate as at March 31, 2020 was 2.40%.

Upon completion of the construction anticipated in 2021, the demand non-revolving construction loan will be reduced to an amount not exceeding \$ 16,046,653. The \$16,046,653 will be refinanced with a third party by BCHMC on behalf of the Association, and be secured by the Birch and Larch Place buildings and land. The \$10,864,131 remaining balance of the loan relates to the Cedar Place construction costs and will be assumed by BCHMC upon completion when this property will be transferred back to BCHMC.

#### March 31, 2020

#### 10. Deferred Capital Contributions

In 2009, the Association entered into a Residential Rehabilitation Assistance Agreement (RRAP) with Canada Mortgage and Housing Corporation (CMHC). Under the terms of the agreement, the Association was loaned funds to complete repairs on the properties owned by the Association. The forgivable loan, in the amount of \$ 170,966, will be earned over a fourteen-year period commencing from the first day of the month, following the final advance of the loan funds. If the Association were to sell or transfer the property during the fourteen-year period, without informing CMHC, the outstanding balance of the loan, including the unearned forgivable portion plus interest at 8.00%, would become due and payable.

In 2019, the Association entered into an agreement with British Columbia Housing Management Commission (BCHMC) to construct and operate affordable and supportive housing. Under the terms of the agreement, the Association was loaned funds to complete development on the properties. During the year, the Association received \$6,700,000 in funding in the form of a forgivable loan for the construction of Larch Place and Birch Place. The forgivable loan, in the amount of \$ 6,700,000, will be earned over a twenty-five-year period commencing from the 11th anniversary of the commencement date, i.e in 2031. If during the thirty-five-year period, an event of default occurs, the outstanding balance of the loan, including the unearned forgivable portion plus interest at prime plus 2%, would become due and payable.

For accounting purposes, capital contributions are amortized to revenue on the same basis as the related capital asset.

	2020	2019
BCHMC contributions Residential Rehabilitation Assistance Agreement contributions Other capital contributions Amortization of deferred capital contributions	\$ 6,700,000 113,665 18,427 (5,284)	\$ - 118,401 19,195 (5,504)
Balance, end of year	6,826,808	132,092
Current portion	5,073	5,284
	\$ 6,821,735	\$ 126,808

March	31,	2020
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11. Long-term Debt	 2020	2019
Mortgage, repayable \$ 1,878 monthly including interest at 3.89%, secured by land and building with a carrying value of \$ 247,035 and assignment of rents, due November 2026	\$ 132,093	\$ 149,165
Mortgage, repayable \$ 2,280 monthly including interest at 3.79%, secured by land and building with a carrying value of \$ 484,372, due November 2024	116,891	134,679
Mortgage, repayable \$ 1,850 monthly including interest at 3.79%, secured by land and building with a carrying value of \$ 484,372, due November 2024	94,793	110,282
Mortgage, repayable \$ 4,046 monthly including interest at 3.89%, secured by land and buildings with a carrying value of \$ 539,018 assignment of rents and fire insurance, due November 2026	204 424	221 207
November 2020	 284,636	321,397
	628,413	715,523
Current portion	 98,100	715,523
	\$ 530,313	\$ -

Principal payments, due in the next five years and thereafter are as follows:

<u>Year</u>		<u>Amount</u>
2021 2022 2023 2024 2025 Thereaf	\$ ter	98,100 102,000 105,900 110,100 98,000 114,313
	\$	628,413

The Association assumed Shuswap Independent Living Association's mortgages on April 1, 2020. See Note 12 for further detail.

March 31, 2020

#### 12. Controlled Organization Not Consolidated

The Association controls Shuswap Independent Living Association (SILA), a not-for-profit organization. SILA is a commonly controlled entity and a registered charity under the Income Tax Act and provides low cost specialized housing to low income families, seniors, and people with disabilities in British Columbia. Audited Financial Statements of SILA are available on request. Financial summaries of this unconsolidated entity as at March 31, 2020, and for the year then ended, are as follows:

	 2020	2019
Financial Position Current assets Property, building and equipment Other assets	\$ 573,907 3,353,684 265,020	\$ 639,128 3,551,022 288,958
	\$ 4,192,611	\$ 4,479,108
Current liabilities Long-term liabilities Net assets	\$ 344,690 4,029,591 (181,670)	\$ 389,143 4,299,657 (209,692)
	\$ 4,192,611	\$ 4,479,108
Operations Revenues Expenses Net income for the year	\$ 1,009,538 956,175 53,363	\$ 980,429 907,375 73,054
Cash Flows Operating activities Purchase of equipment, land and building Financing activities	\$ 285,384 (41,239) (288,842)	\$ 334,090 - (286,411)
Increase in cash, during the year	(44,697)	47,679
Cash, beginning of year	 603,550	555,871
Cash, end of year	\$ 558,853	\$ 603,550

#### 13. Commitments

(1) The Association has a rental commitment with monthly base rent payments of \$ 775, ending April 2021. Total commitment of \$ 9,300 for 2021, and \$ 775 for 2022.

(2) The Association, in partnership with BC Housing, are working towards the development of multi-unit housing facilities and programs in Salmon Arm for a total estimated cost of over \$27 million. This project started in fiscal 2020 with completion in 2021. As of March 31, 2020, \$9,503,644 of the project costs were incurred. The projects is funded through a combination of forgivable loan and demand loan provided to the Association.

(3) As part of the loan commitment agreement with BCHMC (Note 9), the Association has a commitment to pay to BCHMC a non-refundable commitment fee of \$160,467, being equal to 1.00% of the take-out loan amount of \$16,046,653.

#### 14. Economic Dependence

The Association received 45% (2019 - 43%) of its revenue from the Interior Health Authority.

15. Pension Plan

The Association and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2018, the plan has about 205,000 active members and approximately 101,000 retired members. Active members include approximately 40,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as at December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis. Canadian Mental Health Association Shuswap / Revelstoke paid \$ 66,741 (2019 - \$ 65,926) for employer contributions to the plan in fiscal 2020.

The next valuation will be as at December 31, 2021, with results available in 2022.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

#### 16. Subsidy Adjustment

BC Housing conducts annual reviews of the Association's Non-Consolidated Financial Statements and may adjust for any operating surplus or deficit. Prior year adjustments are recognized in equity in the year they are determined.

#### 17. Financial Instrument Risk

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Association is exposed to interest rate risk arising from the possibility that changes in interest rates will affect the value of long-term debt.

#### Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Association is exposed to credit risk arising from its accounts receivable. The Association is exposed to credit risk as 100% of the Association's accounts receivable balance is receivable from British Columbia Housing Management Corporation and the federal government.

#### Liquidity Risk

Liquidity risk is the risk that the Association encounters difficulty in meeting its obligations associated with its financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Association will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. Liquidity risk arises from accounts payable and accrued liabilities and long-term debt.

There have been no changes to the risk exposure of the Association from the prior year.

#### 18. Wages, Honoraria and Benefits

The Society Act (British Columbia) requires certain information to be reported with regards to remuneration of employees, contractors and directors.

Included in wages and benefits are three employees (2019 - one employee) with remuneration over \$ 75,000 each. The total remuneration paid to these individuals for the year ended March 31, 2020 were \$ 285,950 (2019 - \$ 118,058). No honoraria were paid to members of the Board of Directors for the 2020 and 2019 years.

#### 19. Internal Administration Charge

The Association charges an administration fee to its separate programs for overhead and executive salary costs. Total administration fees of \$ 151,324 (2019 - \$ 108,935) were charged by the general program to other programs. This internal administration fee has been eliminated in the combined Non-Consolidated Statement of Operations.

#### 20. COVID-19

The impact of COVID-19 in Canada and on the global economy increased significantly after the fiscal year end. If the impacts of COVID-19 continue, there could be further impact on the Association and its customers, suppliers, and other third party business associates that could impact the timing and amounts realized on the Association's assets and future contributions. At this time, the full potential impact of COVID-19 on the entity is not known.

#### 21. Subsequent Event

Subsequent to year end on April 1, 2020, the Association acquired the assets, liabilities and operations of Shuswap Independent Living Association (SILA), a related party. As this transaction is a continuation of the respective entities, the pooling of interest method has been used to combine the assets, obligations, and operations of the entities. Under this method, the Non-Consolidated Financial Statements of the Association and SILA will be combined to form the next fiscal year's figures and comparative figures as if the two organizations had been combined from inception. The Association is assuming all of the assets and liabilities of the SILA as of that date.

The following table provides the net assets, obligations and operations of each entity which were combined on April 1, 2020 and formed CMHA.

	Canadian Mental Health Association Shuswap/Revelstoke Branch	Shuswap Independent Living Association	Elimination of inter-entity transactions	Total as at April 1, 2020
Total assets	12,240,774	4,192,611	(725)	16,432,660
Total liabilities	11,469,355	4,374,281	(725)	15,842,911
Total revenue	1,542,993	1,009,538	(259,609)	2,292,922
Excess of	11,948	53,363	-	65,311
revenues over				
expenses				

SILA's organization will be wound up and dissolved once the transfer is completed.

Schedule 1 - Summary of Revenue an	U E	xpenuiture	,	naudited)
For the year ended March 31		2020		2019
Revenue		(Note 19)		
General (Schedule 2)	\$	850,772	\$	827,119
Rehabilitation (Schedule 3) 4th Avenue Contract (Schedule 4)		558,802 138,690		535,309 130,749
Foxridge (Schedule 5)		146,053		151,128
		1,694,317		1,644,305
Expenditures				
General (Schedule 2) Rehabilitation (Schedule 3)		687,976 629,750		589,010 600,403
4th Avenue Contract (Schedule 4)		156,683		148,240
Foxridge (Schedule 5)		163,937		156,225
		1,638,346		1,493,878
Excess of revenue over expenditures from operations		55,971		150,427
Transfer from reserves		17,884		5,097
Excess of revenue over expenditures for the year	\$	73,855	\$	155,524

## Canadian Mental Health Association Shuswap / Revelstoke Branch Schedule 1 - Summary of Revenue and Expenditures by Program (Unaudited)

## Canadian Mental Health Association Shuswap / Revelstoke Branch Schedule 2 - General (Unaudited)

For the year ended March 31		2020		2019
Revenue				
Donations and fundraising	\$	46,212	\$	31,548
Grants	Ŧ	23,188	Ŧ	11,013
Interest		6,738		5,795
Memberships		400		370
Miscellaneous		13,952		12,913
Property management		259,609		246,814
Rent		202,245		162,820
Sales		193,105		182,728
BC Ministry of Health - Gatekeeper		-		78,683
Administration fee		105,323		94,435
		850,772		827,119
Expenditures				
Administration fee		20,728		14,137
Advertising		1,643		2,926
Board expenses		4,819		5,426
Insurance		11,340		9,647
Interest on long-term debt		20,123		22,353
Licenses, dues and fees		5,830		3,997
Office		18,299		14,834
Professional fees		38,268		8,119
Program costs		42,660		34,017
Repairs and maintenance		10,161		10,377
Staff development		6,770		3,351
Travel and Vehicle		3,095		8,204
Utilities		26,404		25,112
Wages and benefits		477,836		426,510
Wages and benefits		177,000		120,010
		687,976		589,010
Excess of revenue over expenditures for the year	\$	162,796	\$	238,109

Included in rent revenue is an internal charge of \$46,000.

## Canadian Mental Health Association Shuswap / Revelstoke Branch Schedule 3 - Rehabilitation (Unaudited)

For the year ended March 31	2020	2019
Revenue		
Interior Health Authority	\$ 558,802	\$ 535,309
Expenditures		
Administration fee	99,312	65,159
Advertising	353	1,875
Insurance	1,592	2,722
Licenses, dues and fees	170	1,678
Office	1,379	5,136
Professional fees	-	2,400
Program costs	71,028	85,379
Repairs and maintenance	9,407	14,750
Staff development	3,630	1,881
Utilities	12,567	12,953
Travel and Vehicle	3,253	5,457
Wages and benefits	 427,059	401,013
	 629,750	600,403
Deficiency of revenue over expenditures for the year	\$ (70,948)	\$ (65,094)

## Canadian Mental Health Association Shuswap / Revelstoke Branch Schedule 4 - 4th Avenue Contract (Unaudited)

For the year ended March 31	2020	2019	
Revenue			
Interior Health Authority	\$ 138,690	\$	130,749
Expenditures	14.070		10,000
Administration fee Insurance	14,970 2,936		13,390 2,137
Interest on long-term debt Office	5,339 491		5,881 1,246
Program costs Repairs and maintenance	2,566 1,919		5,110 6,784
Staff development	-		400
Utilities Travel and Vehicle	9,291 1,121		9,067 1,129
Wages and benefits	 118,050		103,096
	 156,683		148,240
Deficiency of revenue over expenditures for the year	\$ (17,993)	\$	(17,491)

# Canadian Mental Health Association Shuswap / Revelstoke Branch Schedule 5 - Foxridge (Unaudited)

For the year ended March 31	2020	2019
Revenue Rental BC Housing	\$ 128,797 17,256	\$ 138,336 12,792
	 146,053	151,128
Expenditures Administration fee Advertising Insurance Office Licenses, dues and fees Professional fees Repairs and maintenance Strata fees Staff development Travel and Vehicle Utilities Wages and benefits	 16,314 271 355 2,789 786 1,650 9,516 53,258 2,470 1,135 23,244 52,149 163,937	16,249 - 282 3,755 1,160 1,650 9,358 53,258 1,399 386 20,239 48,489 156,225
Excess (deficiency) of revenue over expenditures before transfer	(17,884)	(5,097)
Transfer from reserve for Foxridge expenditures	 17,884	5,097
Excess of revenue over expenditures for the year	\$ -	\$ -